



TOWNSHIP OF NORWICH FINAL 2024 CAPITAL BUDGET





DEPARTMENT: FINANCIAL SERVICES
SUBJECT: 2024 CAPITAL BUDGET EXECUTIVE SUMMARY
REPORT NO. FS 2023-23
COUNCIL MEETING DATE: NOVEMBER 30, 2023

- Approved
 Approved with Amendments
 Other
Resolution #
-

INTRODUCTION/BACKGROUND

Something new for the capital budget deliberations this year, staff have prepared an executive summary for Council through this report. The focus of the 2024 Capital Budget Executive Summary is to provide information on the 2024 projects and can be referred to throughout the year if Council or the general public has any concerns or questions. As always, staff are more than willing to answer any questions beyond what this summary provides.

Each department head has submitted their respective project descriptions outlined below. Please note that throughout the year, through reports to Council, these projects may change in scope due to future circumstances not known at this time.

DISCUSSION/ANALYSIS

The following project descriptions are based on the projects listed in the 2024 Capital Budget and are in the same order as the budget document. With a capital budget, the levy includes reserve contributions to capital replacement reserves and also debt payments. The projects listed below are generally funded from the capital replacement reserves.

General Administration

Furniture \$2,000 – Annual allocation for miscellaneous furniture needed due to wear and tear, future needs, or AODA compliance.

Computer Replacement \$3,250 – Based on a computer replacement program schedule of four (4) years. One laptop and one desktop are scheduled to be replaced in 2024.

Administration Building

Wireless Routers \$3,000 – Existing routers are nearing the end of useful life. Oxford IT recommends replacement and will carry out the project. Includes eight access points – four at Administration Building and one at each Fire Hall.

Key Fob Project \$30,000 – To replace manual key access to the Administration Building and Operations Centre with electronic card access points. Identification cards with fobs built in will be assigned to staff with various security access. This will be funded from the Modernization Grant. ***Per Resolution #3 this item has been removed.***

Ceiling Fans/Light Replacement \$25,000 – Administration building light fixtures that no longer function have been discontinued. Fans to be installed for circulating heat or air conditioning to improve HVAC.

Building Condition Assessment Findings \$50,000 – As with other building related areas in the budget, this is a placeholder for any findings from the Building Condition Assessment (BCA). Results of the BCA will not be available at the time of budget deliberations.

Fire

Firefighting Equipment \$77,100 - Firefighting equipment follows replacement schedule identified in the 20-year asset management plan for equipment. Staff continuously update the asset management spreadsheet based on assets, price changes, and National Fire Protection Association (NFPA) requirements.

Computer Equipment \$4,400 - Based on a computer replacement program schedule related to the fire stations.

Communications System \$15,000 - Fire Services shared communications system equipment capital project follows our maintenance provider identified items that require attention to maintain the current level of service. The Rural Fire Services of Oxford County share costs on these repairs equally and the maintenance provider has provided us with a repair and replacement plan for 2024 and 2025 for planning purposes.

Station 2 Norwich Floor \$17,000 - To remove the epoxy floor in Station 2 to be the same as the other stations in having a concrete floor only.

Water Softeners \$7,000 - Station 1 and 2, staff are seeking to have water softeners installed to reduce plumbing issues due to hard water.

Similar to the Administration Building, a placeholder in future years for any findings from the Building Condition Assessment (BCA).

Road Construction

Zenda Line \$313,000 - This is a pulverize and pave of the existing asphalt, plus a new storm drain with gutter curb down the hill near ninth line. This project was identified and scheduled with the previous Roads Needs Study (RNS) and has been also identified in the current RNS. This is a boundary road with South West Oxford and is cost shared 50/50. It was intended to be completed in 2023 but the funding portion from South West Oxford was delayed until 2024.

Airport Road \$114,000 – Overlay 50mm of asphalt, from Base Line to Windham Line, this is identified in the RNS. This is considered to be preventative maintenance. ***Per Resolution #5 this item has been moved to 2025.***

New Road \$838,000 - New Road from Hwy 59 to Swimming Pool Road. Pulverize the existing surface treatment / asphalt, add granular A & new Double Surface Treatment (DST), & shouldering. This was identified in the previous RNS.

Wood Street East \$395,000 - Full depth reconstruction of Wood Street East in Springford, this project was not on the RNS, it was triggered by a drain reconstruction under the road and staff are taking advantage of the project to make the necessary improvements and upgrades at the same time. This will include curb, storm drains and asphalt.

Gravel Road Conversion Program \$2,500,000 - Criteria to be determined in the spring for prioritizing gravel roads for surface treatment (tar and chip). Per Council carried resolution #9 from the October 24th, 2023 meeting – “And further that Council direct staff to include an annual amount of \$2.5 million for the gravel road conversion program.” ***Per Resolution #6 this item has been reduced to \$500,000.***

Guiderail Program \$200,000 - Guiderail replacements and improvements to be completed including an extension on Middletown Line, and replacement on Maple Dell Road.

Roads Needs Study \$5,000 - Gravel roads portion of the study, as per council request.

Bridge and Large Culverts Construction

Hanmer Line Bridge \$47,000 - Concrete assessment and repair, identified in the last Ontario Structure Inspection Manual (OSIM) inspection.

Maple Dell Bridge \$45,000 - Install end treatments as per OSIM inspection.

Milldale Bridge \$19,000 - Concrete assessment and repair, identified per OSIM.

Otterville Pedestrian Bridge \$400,000 - Repair as required per results of detailed inspection. This is a place holder for possible work that may be required.

Assorted Culverts Less Than 3 Meters \$35,000 - Place holder for smaller culverts that need immediate repair, that have not been identified.

Milldale Road Box Culvert \$300,000 - This project is a large cement box culvert that was identified as being in poor and deteriorating condition that will be removed and replaced with a 3-meter plastic pipe, this price includes asphalt repair, shoulder work and required guiderails.

Mall Road Culvert \$55,000 – Norwich's 50% share with Norfolk County for culvert replacement (1.5 meter). Mall Road is scheduled to be reconstructed in 2025.

Parking Lot Reconstruction

Middletown Line Stockpile Lot \$20,000 - Work includes excavation of the base to replace with crushed concrete from the former Burgessville Works Yard; page wire fence and gates to surround the property to eliminate illegal dumping. This yard will be used for stockpiling aggregates and clean fill used by staff for various projects, as well as snow storage.

Sidewalk Construction

Sidewalk Replacement \$100,000 - Various locations of sidewalk identified from an annual sidewalk inspection. John Street Otterville, Stover Street Norwich, and the corner of Washington and Main to be included. Please note in 2025 Norwich downtown has been identified as a project.

Road Vehicles and Equipment

Public Works ½ Ton Pick-up \$60,000 - Replacement of a 2017 Ford ½ ton as per our 7-year replacement schedule.

Public Works Tandem Axel Dump Truck \$390,000 - Replacement of a 2007 tandem dump / plow truck, this truck has been ordered through CANOE procurement.

Mower / Brush Cutter Attachment Lease \$20,000 - This is the final lease payment towards two pieces of equipment, a road side grass mower attachment, and hydraulic arm brusher for cutting ditches. These mowers were purchased with a lease to zero agreement, and a tractor has been rented for their operation.

Tractor Complete with Brusher \$325,000 - Replacement for the above hydraulic arm brusher (that will be sold) including the purchase of a 175 Hp tractor with a mid-mount hydraulic arm mower. This unit will also run the road side grass mower, mentioned above. This will eliminate the rental and the tractor can be used year-round. The result is an annual cost savings of approximately \$14,000.

Shop Computer \$1,500 – Based on a computer replacement program schedule related to the Public Works yard.

Road Buildings

Operations Centre Asphalt \$30,000 - Asphalt parking area in front of building and west shop for customer parking and accessibility to ramp at front entrance.

Otterville Dam

Engineer Review \$10,000 - Engineers review of Otterville Dam to assess its structural integrity and repairs that are required in the future.

Medical Centre

With the results of the Building Condition Assessment (BCA) pending, there are no capital projects planned for the Medical Centre for 2024. Future placeholder amounts have been budgeted in anticipation of capital needs identified from the BCA.

Computer Replacement Program - \$4,500 - replaces four to five workstations annually on a four-year cycle.

Parks Structures

Oxford Centre Park Signage \$3,500 – Per the capital replacement schedule.

Southwest Park Fitness Equipment \$75,000 – Phase 2 of park development as per the Parks Master Plan which recognizes the need to facilitate a significantly sized target audience which includes teenagers, adults and seniors. This has been a void within the Townships service delivery and was clearly identified the Parks Master Plan.

Recreation Master Plan \$50,000 – the current plan was drafted in 2016 and authored by staff, is in need of updating. A third- party consultant will be engaged to draft a revised addressing any societal shifts and relevant demands through public consultation etc. **Per Resolution #10 this item has been removed.**

Parks Vehicles and Equipment

Zero Turn Mower \$25,000 – Per the capital replacement schedule for a 2012 zero turn mower.

Staff Computers \$2,000 - Based on a computer replacement program schedule related to Community Services.

Parks and Recreation Buildings

Arena de-humidifier \$80,000 – Integral piece of machinery for the refrigeration process that is instrumental to ice quality and also required on a health and safety level to provide optimum indoor air quality (negates condensation which significantly reduces the potential for mold issues as well as mitigates any unnecessary corrosion / deterioration to the interior structure of facility.

Arena rink slab lighting – \$20,000 – Arena currently has T5 fluorescent lighting fixtures and would benefit from transitioning to an LED lighting system. End result will be a further reduction in utility costs whilst providing an overall improvement with respect to current lighting levels. Staff are looking into grant opportunities.

NCC Tables and Chairs \$8,000 - Tables and chairs replacement plan for Township owned halls per the recently adopted table and chair replacement plan schedule per council resolution.

Arena 7th Dressing Room \$20,000 – Conversion of office space into a 7th dressing room in order to comply with the Ontario Human Rights Act to create and supply a safe space to accommodate a variety of individual needs.

INTERDEPARTMENTAL IMPLICATIONS

The Executive Summary report is a collaborative effort with all departments to present to Council additional information related to the 2024 Capital Budget. Department heads research the necessary information to present the capital projects while Finance staff analyze funding and prepare the documents for Council consideration.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS

The 2024 Capital Budget, if approved as presented, represents a levy increase of \$2,711,800 over the 2023 Capital Budget. \$2.5 million of the increase is related to a gravel road conversion new initiative.

2024 CAPITAL BUDGET IMPACT			
2023 Capital Budget - Net Budget Tax Impact	2,971,200	Prior Year Increase in Municipal Levy (\$)	280,300
Add: Gravel Conversion Program	2,500,000	Prior Year Increase in Capital Budget (%)	10.42%
Add: Inflation - CPI year over year September - 3.80%	113,000	Prior Year Increase in Municipal Levy (%)	2.96%
Add: 1% of Municipal Levy for Asset Management PI	98,800	Increase in Municipal Levy (\$)	2,711,800
2023 Capital Budget - Net Budget Tax Impact	5,683,000	Year over year Increase in Capital Budget	91.27%
		Increase in Municipal Levy (%)	28.67%

Per final budget approved by Council:

Increase in Municipal Levy (\$)	711,800
Year over year Increase in Capital Budget (%)	23.96%
Increase in Municipal Levy (%)	7.20%

It is important to note that these numbers do not include any operating budget impacts that will be presented on February 22, 2024. At that time, after the operating budget presentation, both operating and capital levy amounts will be presented to Council for approval in order to send out final tax bills.

CONCLUSION

This report has been prepared as a summary of the 2024 Capital Budget projects as information for Council. These projects may change in scope due to future circumstances not known at this time which, if the case, will be properly communicated to Council.

RECOMMENDATION

THAT Report FS 2023-23, 2024 Capital Budget Executive Summary be received as information;

AND THAT Council continue to approve a 1% levy increase plus inflation as a strategy to close the infrastructure gap;

AND FURTHER THAT Council approve the Capital Levy of \$5,683,000 to be included in the 2024 Operating Budget deliberations. ***Per final budget approved by Council: \$3,683,000***

ATTACHMENTS

2024 Capital Budget and 10 Year Capital Forecast
2024 Capital Replacement Reserve Continuity Schedules

Prepared by:
James Johnson, CPA, CGA
Treasurer/Deputy CAO

Approved by:
Lee Robinson, P. Eng.
Chief Administrative Officer



**FINAL CAPITAL BUDGET
2024-2033 CAPITAL FORECAST
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2023 BUDGETED CAPITAL EXPENDITURE SUMMARY

GENERAL GOVERNMENT

Members of Council
General Administration
Municipal Office Building

PROTECTION SERVICES

Fire
Building

TRANSPORTATION SERVICES

Road Construction
Bridges and Culverts
Parking Lots
Sidewalks
Equipment
Street Lights
Buildings

ENVIRONMENTAL SERVICES

HEALTH SERVICES

Medical Centre
Cemeteries

RECREATION & CULTURE

Parks Structures
Recreation Equipment
Recreation Building/Facilities

OVERALL TOTAL

Capital Projects
Contributions to Capital Reserves
Debenture Payments

CAPITAL BUDGET	CAPITAL FINANCING										NET BUDGET TAX IMPACT		CHANGE		
	2024	CCBF	OCIF	Donation	Debt	DC's	Parkland	TSR	Reserves	Tax Levy	TOTAL	2024	2023	\$	%
2023 BUDGETED CAPITAL EXPENDITURE SUMMARY															
GENERAL GOVERNMENT															
Members of Council	2,500	-	-	-	-	-	-	-	-	(2,500)	(2,500)	2,500	2,500	-	-
General Administration	419,750	-	-	-	-	-	-	-	(5,250)	(414,500)	(419,750)	414,500	413,500	1,000	0.24
Municipal Office Building	113,825	-	-	-	-	-	-	-	(48,000)	(35,825)	(83,825)	35,825	16,110	19,715	122.38
	536,075	-	-	-	-	-	-	-	(53,250)	(452,825)	(506,075)	452,825	432,110	20,715	4.79
PROTECTION SERVICES															
Fire	786,129	-	-	-	-	(102,491)	-	-	(120,500)	(563,138)	(786,129)	563,138	514,411	48,727	9.47
Building	23,000	-	-	-	-	-	-	-	-	(23,000)	(23,000)	23,000	23,000	-	-
	809,129	-	-	-	-	(102,491)	-	-	(120,500)	(586,138)	(809,129)	586,138	537,411	48,727	9.07
TRANSPORTATION SERVICES															
Road Construction	3,615,000	(364,067)	(344,226)	-	-	(47,000)	-	-	(995,707)	(1,200,000)	(2,951,000)	1,200,000	550,000	650,000	118.18
Bridges and Culverts	1,226,500	-	-	-	-	-	-	-	(901,500)	(325,000)	(1,226,500)	325,000	325,000	-	-
Parking Lots	30,000	-	-	-	-	-	-	-	-	(10,000)	(10,000)	10,000	10,000	-	-
Sidewalks	200,000	-	-	-	-	-	-	-	(100,000)	(100,000)	(200,000)	100,000	100,000	-	-
Equipment	1,146,500	-	-	-	-	-	-	-	(796,500)	(350,000)	(1,146,500)	350,000	300,000	50,000	16.67
Street Lights	55,673	-	-	-	-	-	-	-	-	(55,673)	(55,673)	55,673	55,673	-	-
Buildings	113,382	-	-	-	-	-	-	-	(30,000)	(83,382)	(113,382)	83,382	84,425	(1,043)	(1.24)
	6,387,055	(364,067)	(344,226)	-	-	(47,000)	-	-	(2,823,707)	(2,124,055)	(5,703,055)	2,124,055	1,425,098	698,957	49.05
ENVIRONMENTAL SERVICES	20,000	-	-	-	-	-	-	-	(10,000)	(10,000)	(20,000)	10,000	10,000	-	-
HEALTH SERVICES															
Medical Centre	19,500	-	-	-	-	-	-	-	(4,500)	(15,000)	(19,500)	15,000	15,000	-	-
Cemeteries	10,000	-	-	-	-	-	-	-	-	(10,000)	(10,000)	10,000	10,000	-	-
	29,500	-	-	-	-	-	-	-	(4,500)	(25,000)	(29,500)	25,000	25,000	-	-
RECREATION & CULTURE															
Parks Structures	203,500	-	-	-	-	-	-	-	(78,500)	(125,000)	(203,500)	125,000	175,000	(50,000)	(28.57)
Recreation Equipment	77,000	-	-	-	-	-	-	-	(27,000)	(50,000)	(77,000)	50,000	50,000	-	-
Recreation Building/Facilities	457,982	-	-	-	-	(20,000)	-	-	(128,000)	(309,982)	(457,982)	309,982	316,581	(6,599)	(2.08)
	738,482	-	-	-	-	(20,000)	-	-	(233,500)	(484,982)	(738,482)	484,982	541,581	(56,599)	(10.45)
OVERALL TOTAL	8,520,241	(364,067)	(344,226)	-	-	(169,491)	-	-	(3,245,457)	(3,683,000)	(7,806,241)	3,683,000	2,971,200	711,800	23.96
Capital Projects	4,714,750	(364,067)	(344,226)	-	-	(47,000)	-	-	(3,245,457)	-	(4,000,750)	-	-	-	-
Contributions to Capital Reserves	3,365,825	-	-	-	-	-	-	-	-	(3,365,825)	(3,365,825)	3,365,825	2,645,110	720,715	27.25
Debenture Payments	439,666	-	-	-	-	(122,491)	-	-	-	(317,175)	(439,666)	317,175	326,090	(8,915)	(2.73)
	8,520,241	(364,067)	(344,226)	-	-	(169,491)	-	-	(3,245,457)	(3,683,000)	(7,806,241)	3,683,000	2,971,200	711,800	23.96

2024 CAPITAL BUDGET IMPACT

2023 Capital Budget - Net Budget Tax Impact	2,971,200	Prior Year Increase in Municipal Levy (\$)	280,300
Add: Gravel Conversion Program	500,000	Prior Year Increase in Capital Budget (%)	10.42%
Add: Inflation - CPI year over year September - 3.80%	113,000	Prior Year Increase in Municipal Levy (%)	2.96%
Add: 1% of Municipal Levy for Asset Management Planning	98,800	Increase in Municipal Levy (\$)	711,800
2023 Capital Budget - Net Budget Tax Impact	3,683,000	Year over year Increase in Capital Budget (%)	23.96%
		Increase in Municipal Levy (%)	7.20%



**FINAL CAPITAL BUDGET
2024-2033 CAPITAL FORECAST
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CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING		
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033							TOTAL	FUNDING SOURCES
GENERAL GOVERNMENT																		
MEMBERS OF COUNCIL																		
Councillor Laptops	2-110-4602	-	-	10,000	-	-	-	10,000	-	-	-	20,000	-	-	-	(20,000)	-	(20,000)
<i>Contributions to Capital Reserves</i>																		
- Administration Equipment Laptop Replacement	2-110-4503	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	25,000	-	-	-	-	(25,000)	(25,000)
TOTAL MEMBERS OF COUNCIL		2,500	2,500	12,500	2,500	2,500	2,500	12,500	2,500	2,500	2,500	45,000	-	-	-	(20,000)	(25,000)	(45,000)
GENERAL ADMINISTRATION																		
Furniture	2-115-4602	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	-	-	-	(20,000)	-	(20,000)
Computer Replacement	2-115-4602	3,250	6,000	9,250	12,000	10,000	22,250	8,000	13,250	8,000	8,000	100,000	-	-	-	(100,000)	-	(100,000)
Financial Software	2-115-4602	-	7,500	-	-	7,500	-	-	7,500	-	-	22,500	-	-	-	(22,500)	-	(22,500)
<i>Contributions to Capital Reserves</i>																		
- Administration Equipment Computer Replacement	2-115-4503	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	-	(100,000)	(100,000)
- Administration Equipment Software Replacement	2-115-4503	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	25,000	-	-	-	-	(25,000)	(25,000)
- Administration Equipment Furniture Replacement	2-115-4503	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	-	-	-	-	(20,000)	(20,000)
- Tax Rate Stabilization (Contingency)	2-210-4503	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,000,000	-	-	-	-	(4,000,000)	(4,000,000)
TOTAL GENERAL ADMINISTRATION		419,750	430,000	425,750	428,500	434,000	438,750	424,500	437,250	424,500	424,500	4,287,500	-	-	-	(142,500)	(4,145,000)	(4,287,500)
MUNICIPAL OFFICE BUILDING																		
Wireless Routers	2-120-4601	3,000	-	-	-	-	3,000	-	-	-	-	6,000	-	-	-	(6,000)	-	(6,000)
Ceiling Fans and Light Replacement	2-120-4601	25,000	-	-	-	-	-	-	-	-	-	25,000	-	-	-	(25,000)	-	(25,000)
Building Condition Assessment Findings	2-120-4601	50,000	-	-	-	-	-	-	-	-	-	50,000	-	-	-	(50,000)	-	(50,000)
Upgrades / Renovations	2-120-4601	-	50,000	-	50,000	-	50,000	-	50,000	-	50,000	250,000	-	-	-	(250,000)	-	(250,000)
Facility Assessment	2-120-4601	-	-	-	-	-	-	-	-	-	50,000	50,000	-	-	-	(50,000)	-	(50,000)
<i>Contributions to Capital Reserves</i>																		
- Municipal Buildings and Structures	2-120-4503	35,825	35,825	35,825	35,825	35,825	35,825	35,825	35,825	35,825	35,825	358,250	-	-	-	-	(358,250)	(358,250)
TOTAL MUNICIPAL OFFICE BUILDING		113,825	85,825	35,825	85,825	35,825	88,825	35,825	85,825	35,825	135,825	739,250	-	-	-	(381,000)	(358,250)	(739,250)
TOTAL GENERAL GOVERNMENT		536,075	518,325	474,075	516,825	472,325	530,075	472,825	525,575	462,825	562,825	5,071,750	-	-	-	(543,500)	(4,528,250)	(5,071,750)



**FINAL CAPITAL BUDGET
2024-2033 CAPITAL FORECAST
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CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING			
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033							TOTAL	FUNDING SOURCES	
PROTECTION SERVICES																			
FIRE																			
Firefighting Equipment	2-200-4602	77,100	71,000	59,700	85,200	64,500	93,200	145,300	36,900	94,800	155,900	883,600	-	-	-	(883,600)	-	(883,600)	
Computer Equipment	2-200-4602	4,400	4,000	2,400	5,200	4,400	4,000	2,400	5,200	4,400	4,000	40,400	-	-	-	(40,400)	-	(40,400)	
Communications System (shared)	2-200-4602	15,000	18,000	-	-	-	-	-	-	-	-	33,000	-	-	-	(33,000)	-	(33,000)	
SCBA, Cylinders and RIT	2-200-4602	-	-	-	-	-	-	-	800,000	-	-	800,000	-	-	-	(800,000)	-	(800,000)	
Breathing Air Compressor	2-200-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Washing Station - Bunker Gear	2-200-4602	-	-	-	-	-	-	-	-	-	12,000	12,000	-	-	-	(12,000)	-	(12,000)	
Digital Signs	2-200-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Staff Truck	2-200-4603	-	-	-	60,000	-	-	-	-	-	-	60,000	-	-	-	(60,000)	-	(60,000)	
Pumper 7101	2-200-4603	-	-	755,000	-	-	-	-	-	-	-	755,000	-	-	-	(755,000)	-	(755,000)	
Pumper 7201 (Aerial)	2-200-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Pumper 7301	2-200-4603	-	-	-	-	-	-	-	755,000	-	-	755,000	-	-	-	(755,000)	-	(755,000)	
Pumper 7401	2-200-4603	-	755,000	-	-	-	-	-	-	-	-	755,000	-	-	-	(755,000)	-	(755,000)	
Tanker 7102	2-200-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Tanker 7202	2-200-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Tanker 7302	2-200-4603	-	-	-	650,000	-	-	-	-	-	-	650,000	-	-	-	(650,000)	-	(650,000)	
Tanker 7402	2-200-4603	-	-	-	-	650,000	-	-	-	-	-	650,000	-	-	-	(650,000)	-	(650,000)	
Rescue 3	2-200-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fire Halls - Capital Repairs	2-200-4601	-	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	225,000	-	-	-	(225,000)	-	(225,000)	
Epoxy Floor Removal Station 2	2-200-4601	17,000	-	-	-	-	-	-	-	-	-	17,000	-	-	-	(17,000)	-	(17,000)	
Water Softeners Station 1 and 2	2-200-4601	7,000	-	-	-	-	-	-	-	-	-	7,000	-	-	-	(7,000)	-	(7,000)	
<i>Debenture Payments</i>																			
- Fire Hall 2	2-200-4575	43,183	41,441	39,722	38,004	36,290	-	-	-	-	-	198,640	-	-	(198,640)	-	-	(198,640)	
- Tanker	2-200-4575	12,600	12,141	11,690	11,239	10,791	10,337	-	-	-	-	68,798	-	-	-	(68,798)	-	(68,798)	
- Fire Hall 3	2-200-4575	44,128	43,165	42,241	41,317	40,422	39,469	38,545	37,621	36,716	35,773	399,397	-	-	(399,397)	-	(399,397)		
- Aerial	2-200-4575	60,718	59,496	58,332	57,168	56,049	54,840	53,676	52,512	51,380	50,184	554,355	-	-	(138,589)	(415,766)	(554,355)		
<i>Contributions to Capital Reserves</i>																			
- Fire Buildings	2-200-4503	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	-	-	-	(250,000)	-	(250,000)	
- Fire Equipment	2-200-4503	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	800,000	-	-	-	(800,000)	-	(800,000)	
- Fire Vehicles	2-200-4503	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,000,000	-	-	-	(4,000,000)	-	(4,000,000)	
TOTAL FIRE		786,129	1,534,243	1,499,085	1,478,128	742,452	1,381,846	769,921	2,217,233	717,296	787,857	11,914,190	-	-	(736,626)	(5,643,000)	(5,534,564)	(11,914,190)	
BUILDING																			
Building Vehicle	2-250-4603	-	-	-	-	-	60,000	-	-	-	-	60,000	-	-	-	(60,000)	-	(60,000)	
Drains/Building Vehicle	2-250-4603	-	-	60,000	-	-	-	-	-	-	60,000	120,000	-	-	-	(120,000)	-	(120,000)	
IT Equipment	2-250-4602	-	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	22,500	-	-	-	(22,500)	-	(22,500)	
<i>Contributions to Capital Reserves</i>																			
- Building Vehicle Replacement	2-250-4503	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000	-	-	-	(200,000)	-	(200,000)	
- Building Software / IT Equipment	2-250-4503	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	30,000	-	-	-	(30,000)	-	(30,000)	
TOTAL BUILDING		23,000	25,500	85,500	25,500	25,500	85,500	25,500	25,500	25,500	85,500	432,500	-	-	-	(202,500)	(230,000)	(432,500)	
TOTAL PROTECTIVE SERVICES		809,129	1,559,743	1,584,585	1,503,628	767,952	1,407,346	855,421	2,242,733	742,796	873,357	12,346,690	-	-	(736,626)	(5,845,500)	(5,764,564)	(12,346,690)	



**FINAL CAPITAL BUDGET
2024-2033 CAPITAL FORECAST
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CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING			
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033							TOTAL	FUNDING SOURCES	
TRANSPORTATION SERVICES																			
ROAD CONSTRUCTION																			
New Road (075/076) [PP]	Oxford 59 to Swimming Pool Rd.	2-300-4647	838,000	-	-	-	-	-	-	-	-	-	-	-	-	-	(838,000)	-	(838,000)
Wood Street E Springford (277C) [FD]	Water St to Dead End	2-300-4688	395,000	-	-	-	-	-	-	-	-	-	-	-	-	-	(30,933)	-	(395,000)
Zenda Line (128) [PP] 50/50 SWOX	Ninth Line to New Road	2-300-4679	313,000	-	-	-	-	-	-	-	-	-	-	-	-	-	31,226	-	(313,000)
Airport Road (053) [O]	Base Line to Windham Line	2-300-4640	-	114,000	-	-	-	-	-	-	-	-	-	-	-	-	(114,000)	-	(114,000)
Mall Road (083/084) [ST] 50/50 Norfolk	Summerville Ln to Twp Boundary	2-300-4638	-	538,100	-	-	-	-	-	-	-	-	-	-	-	-	(174,033)	-	(538,100)
Mall Road (082) [PP] 50/50 Norfolk	Middletown Ln to Summerville Ln	2-300-4638	-	316,200	-	-	-	-	-	-	-	-	-	-	-	-	28,026	-	(316,200)
Maple Dell (057) [ST]	Hwy 59 to Windham Line	2-300-4715	-	370,900	-	-	-	-	-	-	-	-	-	-	-	-	(26,674)	-	(370,900)
Brock Street W Norwich (201A) [FD]	Cons. Area to Stover St. N	2-300-4713	-	-	707,000	-	-	-	-	-	-	-	-	-	-	-	(342,933)	-	(707,000)
Church Street (123B) [PP]	North St. W to Pick Line	2-300-4714	-	-	52,500	-	-	-	-	-	-	-	-	-	-	-	(52,500)	-	(52,500)
Church Street (252A) [FD]	North St. W to Main Street West	2-300-4714	-	-	106,800	-	-	-	-	-	-	-	-	-	-	-	(106,800)	-	(106,800)
John St. (Eastwood) (279A) [FD]	HWY 2 to John St.	2-300-4716	-	-	131,500	-	-	-	-	-	-	-	-	-	-	-	(17,274)	-	(131,500)
Main St. (Eastwood) (278B) [FD]	East End to West End	2-300-4717	-	-	47,100	-	-	-	-	-	-	-	-	-	-	-	(47,100)	-	(47,100)
Pick Line (123A) [ST]	Milldale Rd to Church St.	2-300-4718	-	-	232,400	-	-	-	-	-	-	-	-	-	-	-	(2,400)	-	(232,400)
Westtown Line (140) [ST]	Potters Rd. to Mall Rd.	2-300-4719	-	-	96,900	-	-	-	-	-	-	-	-	-	-	-	(96,900)	-	(96,900)
Zenda Line (104B) [PP] 50/50 SWOX	N. of Quaker St. to S. of Evergreen	2-300-4679	-	-	113,400	-	-	-	-	-	-	-	-	-	-	-	(113,400)	-	(113,400)
Beaconsfield Road (031/032) [PP]	Zenda Line to Hwy 59	2-300-4658	-	-	-	860,500	-	-	-	-	-	-	-	-	-	-	(152,207)	-	(860,500)
Csont Line (124) [ST]	Milldale Rd. to Otterville Rd.	2-300-4720	-	-	-	274,300	-	-	-	-	-	-	-	-	-	-	(274,300)	-	(274,300)
Elgin St. (209) [FD]	Spring St. to Centre St.	2-300-4721	-	-	-	140,600	-	-	-	-	-	-	-	-	-	-	(140,600)	-	(140,600)
Hanmer Line (115) [ST]	Airport Rd. to Maple Dell Rd.	2-300-4722	-	-	-	246,900	-	-	-	-	-	-	-	-	-	-	(246,900)	-	(246,900)
Base Line (133A) [O]	Otterville Rd to Ninth Rd	2-300-4672	-	-	-	-	243,400	-	-	-	-	-	-	-	-	-	(243,400)	-	(243,400)
Base Line (133B) [FD]	Ninth Rd. to New Rd.	2-300-4672	-	-	-	-	798,600	-	-	-	-	-	-	-	-	-	(90,307)	-	(798,600)
Base Line (138) [O]	New Rd to Wendy's Rd	2-300-4672	-	-	-	-	164,350	-	-	-	-	-	-	-	-	-	(164,350)	-	(164,350)
Cedar Line (96A) [PP]	Rivers Rd. to Curries Rd.	2-300-4723	-	-	-	-	53,400	-	-	-	-	-	-	-	-	-	(53,400)	-	(53,400)
Curries Road (21B) [PP]	Cedar Line to Hwy 59	2-300-4724	-	-	-	-	412,300	-	-	-	-	-	-	-	-	-	(412,300)	-	(412,300)
Caley Road (48) [ST]	Base Line to Windham Line	2-300-4725	-	-	-	-	-	110,500	-	-	-	-	-	-	-	-	(110,500)	-	(110,500)
Middletown Line (74B) [ST]	New Rd. to Potters Rd	2-300-4652	-	-	-	-	-	266,400	-	-	-	-	-	-	-	-	(266,400)	-	(266,400)
New Road (74) [ST]	Middletown Line Hwy 59	2-300-4647	-	-	-	-	-	764,000	-	-	-	-	-	-	-	-	(55,707)	-	(764,000)
Windham Line (112/117) [ST]	Caley Rd. to Maple Dell Rd.	2-300-4726	-	-	-	-	-	399,100	-	-	-	-	-	-	-	-	(399,100)	-	(399,100)
Bullock St. (253A) [FD]	Main St. W. to North St. W.	2-300-4727	-	-	-	-	-	-	94,600	-	-	-	-	-	-	-	(94,600)	-	(94,600)
Ninth Rd. (064/067) [ST]	Cornell Rd. to Hwy 59	2-300-4728	-	-	-	-	-	-	892,800	-	-	-	-	-	-	-	(184,507)	-	(892,800)
North St. E. (254F.1) [FD]	William St. to John St. N.	2-300-4729	-	-	-	-	-	-	328,000	-	-	-	-	-	-	-	(328,000)	-	(328,000)
North St. W. (253B) [FD]	Paxton St. to Bullock St.	2-300-4730	-	-	-	-	-	-	227,900	-	-	-	-	-	-	-	(227,900)	-	(227,900)
Paxton St. (254A) [FD]	North St. to Main St.	2-300-4731	-	-	-	-	-	-	70,800	-	-	-	-	-	-	-	(70,800)	-	(70,800)
Milldale Road (61/63) [ST]	Pick Line to Hwy 59	2-300-4732	-	-	-	-	-	-	-	971,100	-	-	-	-	-	-	(262,807)	-	(971,100)
Robson Street (219) [FD]	Dufferin St to Hwy 59	2-300-4648	-	-	-	-	-	-	-	537,200	-	-	-	-	-	-	(537,200)	-	(537,200)
Evergreen Street (037) [ST]	Oxford 13 to Middletown Line	2-300-4706	-	-	-	-	-	-	-	-	370,600	-	-	-	-	-	(3,533)	-	(370,600)
Evergreen Street (038A) [ST]	Middletown Line to McCready Line	2-300-4706	-	-	-	-	-	-	-	-	640,800	-	-	-	-	-	(296,574)	-	(640,800)
Evergreen Street (038B) [FD]	McCready Line to Hwy 59	2-300-4706	-	-	-	-	-	-	-	-	725,500	-	-	-	-	-	(725,500)	-	(725,500)
Burgess Street (273C.1) [FD];[O]	Church St. 440m (FD)	2-300-4733	-	-	-	-	-	-	-	-	-	311,500	-	-	-	-	(311,500)	-	(311,500)
Middletown Line (102B) [O]	Beaconsfield (831m) Road	2-300-4652	-	-	-	-	-	-	-	-	-	252,200	-	-	-	-	(252,200)	-	(252,200)
Middletown Line (105B.1) [FD]	Quaker St. to Norwich Rd.	2-300-4652	-	-	-	-	-	-	-	-	-	-	1,030,500	-	-	-	(322,207)	-	(1,030,500)
Gravel Road Conversion Program	*new*	2-300-4800	664,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,164,000	-	-	-	-	(5,164,000)	-	(5,164,000)
Guiderail Program	Middletown Line/Maple Dell	2-300-4900	200,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,100,000	-	-	-	-	(1,100,000)	-	(1,100,000)
Road Needs Study	Gravel Road Portion	2-300-4950	5,000	-	-	-	50,000	-	-	-	-	105,000	-	-	-	-	(105,000)	-	(105,000)
<i>Contributions to Capital Reserves</i>																			
- Road Construction		2-300-4503	536,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	6,386,000	-	-	-	-	(6,386,000)	-	(6,386,000)
- Gravel Road Conversion Program		2-300-4503	664,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,164,000	-	-	-	-	(5,164,000)	-	(5,164,000)
TOTAL ROAD CONSTRUCTION																			
3,615,000	3,089,200	3,237,600	3,272,300	3,472,050	3,290,000	3,364,100	3,258,300	3,486,900	3,394,200	33,479,650	(7,430,156)	-	-	(14,499,494)	(11,550,000)	(33,479,650)			

[PD] Partial Depth; [FD] Full Depth; [O] Overlay; [ST] Surface Treatment; [PP] Pulverize & Pave



**FINAL CAPITAL BUDGET
2024-2033 CAPITAL FORECAST
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CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033							TOTAL
TRANSPORTATION SERVICES																	
BRIDGE CONSTRUCTION																	
Subway Line Bridge No. 1	2-310-4701	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pattullo Ave Bridge No. 2	2-310-4702	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Old Stage Rd Bridge No. 3	2-310-4703	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Oxford Centre Rd Bridge No. 4	2-310-4704	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Old Stage Rd Bridge No. 5	2-310-4705	-	35,000	-	-	-	-	-	-	-	-	35,000	-	-	-	(35,000)	(35,000)
Vandecar Line Bridge No. 6	2-310-4706	-	-	200,000	-	-	-	-	-	-	-	200,000	-	-	-	(200,000)	(200,000)
Gunn's Hill Rd Bridge No. 7	2-310-4707	-	-	35,000	-	-	-	-	-	-	-	35,000	-	-	-	(35,000)	(35,000)
Cedar Line Bridge No. 8	2-310-4708	-	-	70,000	-	-	-	-	-	-	-	70,000	-	-	-	(70,000)	(70,000)
Beaconsfield Road Bridge No. 9	2-310-4709	-	-	10,000	-	-	-	-	-	-	-	10,000	-	-	-	(10,000)	(10,000)
Evergreen St Bridge No. 10	2-310-4710	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Evergreen St Bridge No. 11	2-310-4711	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Middletown Line Bridge No. 12	2-310-4712	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Evergreen St Bridge No. 13	2-310-4713	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Quaker St Bridge No. 14	2-310-4714	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
North Court St W Bridge No. 15	2-310-4715	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Avery's Lane Bridge No. 16	2-310-4716	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pitcher St Bridge No. 17	2-310-4717	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pleasant Vly Rd Bridge No. 19	2-310-4719	-	24,500	-	-	-	-	-	-	-	-	24,500	-	-	-	(24,500)	(24,500)
Hanmer Line Bridge No. 20	2-310-4720	47,500	-	-	-	-	-	-	-	-	-	47,500	-	-	-	(47,500)	(47,500)
Airport Rd Bridge No. 21	2-310-4721	-	31,000	-	-	-	-	-	-	-	-	31,000	-	-	-	(31,000)	(31,000)
Base Line Bridge No. 22	2-310-4722	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Windham Line Bridge No. 23 (50% Nor	2-310-4723	-	-	-	48,500	481,000	-	-	-	-	-	529,500	-	-	-	(529,500)	(529,500)
Maple Dell Rd Bridge No. 24	2-310-4724	45,000	-	-	-	-	-	-	-	-	-	45,000	-	-	-	(45,000)	(45,000)
Maple Dell Rd Bridge No. 25	2-310-4725	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Middletown Line Bridge No. 26	2-310-4726	-	55,000	-	-	-	-	-	-	-	-	55,000	-	-	-	(55,000)	(55,000)
Maple Dell Rd Bridge No. 27	2-310-4727	-	35,000	-	-	-	-	-	-	-	-	35,000	-	-	-	(35,000)	(35,000)
Maple Dell Rd Bridge No. 28	2-310-4728	-	-	56,000	-	-	-	-	-	-	-	56,000	-	-	-	(56,000)	(56,000)
Base Line Bridge No. 29	2-310-4729	-	-	40,000	-	-	-	-	-	-	-	40,000	-	-	-	(40,000)	(40,000)
Pick Line Bridge No. 30	2-310-4730	-	-	45,000	-	-	-	-	-	-	-	45,000	-	-	-	(45,000)	(45,000)
Zenda Line Bridge No. 31	2-310-4731	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Milldale Rd Bridge No. 32	2-310-4732	19,000	-	-	-	-	-	-	-	-	-	19,000	-	-	-	(19,000)	(19,000)
Milldale Rd Bridge No. 33	2-310-4733	-	-	55,000	-	-	-	-	-	-	-	55,000	-	-	-	(55,000)	(55,000)
Pick Line Bridge No. 34	2-310-4734	-	-	-	260,000	-	-	-	-	-	-	260,000	-	-	-	(260,000)	(260,000)
Milldale Rd Bridge No. 35	2-310-4735	-	-	-	217,500	-	-	-	-	-	-	217,500	-	-	-	(217,500)	(217,500)
Pick Line Bridge No. 36	2-310-4736	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Middletown Line Bridge No. 37	2-310-4737	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cornell Rd Bridge No. 38	2-310-4738	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Middletown Line Bridge No. 39	2-310-4739	-	-	-	-	450,000	-	-	-	-	-	450,000	-	-	-	(450,000)	(450,000)
Rock's Mill Line Bridge No. 40	2-310-4740	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Otterville Pedestrian Bridge	2-310-4760	400,000	-	-	-	-	-	-	-	-	-	400,000	-	-	-	(400,000)	(400,000)
TOTAL BRIDGE CONSTRUCTION		511,500	180,500	511,000	526,000	481,000	450,000	-	-	-	-	2,660,000	-	-	-	(2,660,000)	(2,660,000)



**FINAL CAPITAL BUDGET
2024-2033 CAPITAL FORECAST
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CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING		
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033							TOTAL	FUNDING SOURCES
TRANSPORTATION SERVICES																		
PARKING LOT CONSTRUCTION																		
Stover Street Lot - Norwich	rehabilitation, reline	2-301-4601	-	50,000	-	-	-	-	-	-	-	50,000	-	-	-	(50,000)	-	(50,000)
Otterville Downtown	pave from gravel, reline	2-301-4601	-	-	-	-	-	-	-	10,000	-	10,000	-	-	-	(10,000)	-	(10,000)
North Street - Otterville	reline	2-301-4601	-	-	-	2,000	-	-	-	-	-	2,000	-	-	-	(2,000)	-	(2,000)
Norwich Downtown Back Lot	reline	2-301-4601	-	-	-	-	2,500	-	-	-	-	2,500	-	-	-	(2,500)	-	(2,500)
Stover Street Lot - Norwich	reline	2-301-4601	-	-	-	-	-	-	-	2,000	-	2,000	-	-	-	(2,000)	-	(2,000)
Norwich Downtown Back Lot	drainage, pave, lines	2-301-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Middletown Line Lot	Gravel, Base and Fence	2-301-4601	20,000	-	-	-	-	-	-	-	-	20,000	-	-	-	(20,000)	-	(20,000)
<i>Contributions to Capital Reserves - Parking Lots</i>		2-301-4503	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	-	(100,000)	(100,000)
TOTAL PARKING LOT CONSTRUCTION			30,000	60,000	10,000	12,000	12,500	10,000	10,000	10,000	22,000	186,500	-	-	-	(86,500)	(100,000)	(186,500)
SIDEWALK CONSTRUCTION																		
Sidewalk Replacement	Various locations	2-304-4602	100,000	10,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	910,000	-	-	-	(910,000)	-	(910,000)
Norwich Downtown	North side	2-304-4602	-	150,000	-	-	-	-	-	-	-	150,000	-	-	-	(150,000)	-	(150,000)
<i>Contributions to Capital Reserves - Sidewalk Reconstruction</i>	John St, Stover St, Washington	2-304-4503	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	-	-	-	-	(1,000,000)	(1,000,000)
TOTAL SIDEWALK CONSTRUCTION			200,000	260,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,060,000	-	-	-	(1,060,000)	(1,000,000)	(2,060,000)
STREETLIGHTS																		
Annual Allocation - Misc. Locations		2-360-4602	-	5,000	-	5,000	-	5,000	-	5,000	-	25,000	-	-	-	(25,000)	-	(25,000)
<i>Debtenture Payments - Streetlight LED</i>		2-360-4575	50,673	50,673	50,673	50,673	50,673	50,673	50,673	-	-	405,384	-	-	-	-	(405,384)	(405,384)
<i>Contributions to Capital Reserves - Streetlights</i>		2-360-4503	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000	-	-	-	-	(50,000)	(50,000)
TOTAL STREETLIGHTS			55,673	60,673	55,673	60,673	55,673	60,673	60,673	5,000	10,000	480,384	-	-	-	(25,000)	(455,384)	(480,384)



**FINAL CAPITAL BUDGET
2024-2033 CAPITAL FORECAST
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TRANSPORTATION SERVICES

ROAD VEHICLE AND EQUIPMENT

Works Pick-Up Truck 1	2024 Chevrolet 1500	2-300-4603	-	-	-	-	-	-	-	60,000	-	-	60,000	-	-	-	(60,000)	-	(60,000)
Works Pick-Up Truck 2	2017 Ford F150	2-300-4603	60,000	-	-	-	-	-	-	60,000	-	-	120,000	-	-	-	(120,000)	-	(120,000)
Works Pick-Up Truck 3	2018 Chevrolet 1500	2-300-4603	-	60,000	-	-	-	-	-	-	60,000	-	120,000	-	-	-	(120,000)	-	(120,000)
Works Pick-Up Truck 4	2019 Ford F150	2-300-4603	-	-	60,000	-	-	-	-	-	-	60,000	120,000	-	-	-	(120,000)	-	(120,000)
Works Pick-Up Truck 5	2021 Dodge 1500	2-300-4603	-	-	-	60,000	-	-	-	-	-	-	60,000	-	-	-	(60,000)	-	(60,000)
Works Heavy Duty Pick-Up Truck 6	2022 Ford F350	2-300-4603	-	-	-	-	110,000	-	-	-	-	-	110,000	-	-	-	(110,000)	-	(110,000)
Works Grader 58	2013 John Deere	2-300-4603	-	-	-	-	-	-	-	-	-	-	520,000	-	-	-	(520,000)	-	(520,000)
Works Grader 46	2018 Caterpillar	2-300-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Works S/A Dump 51	2005 Int'l	2-300-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Works T/A Dump 52	2007 Int'l	2-300-4603	390,000	-	-	-	-	-	-	-	-	-	390,000	-	-	-	(390,000)	-	(390,000)
Works T/A Dump 54	2009 Sterling	2-300-4603	-	390,000	-	-	-	-	-	-	-	-	390,000	-	-	-	(390,000)	-	(390,000)
Works T/A Dump 55	2010 Western Star	2-300-4603	-	-	390,000	-	-	-	-	-	-	-	390,000	-	-	-	(390,000)	-	(390,000)
Works S/A Dump 57	2012 Int'l	2-300-4603	-	-	-	365,000	-	-	-	-	-	-	365,000	-	-	-	(365,000)	-	(365,000)
Works S/A Dump 59	2015 Freightliner	2-300-4603	-	-	-	-	365,000	-	-	-	-	-	365,000	-	-	-	(365,000)	-	(365,000)
Works T/A Dump 60	2017 Int'l 7600	2-300-4603	-	-	-	-	-	-	390,000	-	-	-	390,000	-	-	-	(390,000)	-	(390,000)
Works T/A Dump 62	2020 Freightliner	2-300-4603	-	-	-	-	-	-	-	-	390,000	-	390,000	-	-	-	(390,000)	-	(390,000)
Works T/A Dump 64	2021 Freightliner	2-300-4603	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Works Loader 30	2020 John Deere 524L	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Works Loader 56	2010 John Deere	2-300-4602	-	330,000	-	-	-	-	-	-	-	-	330,000	-	-	-	(330,000)	-	(330,000)
Small Tractor	2005 John Deere 5105	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Mower/Brush Cutter Attachment Leas	2020-2024 Lease	2-300-4602	20,000	-	-	-	-	-	-	-	-	-	20,000	-	-	-	(20,000)	-	(20,000)
Tractor Complete with Brusher	Replace Lease	2-300-4602	325,000	-	-	-	-	-	-	-	-	-	325,000	-	-	-	(325,000)	-	(325,000)
Works Excavator	2022 Bobcat	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Works Roller 35	2004 Bomag	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Works Chipper 44	2022 Vermeer	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Works Trailer Tandem Float	2015	2-300-4602	-	-	-	-	-	-	35,000	-	-	-	35,000	-	-	-	(35,000)	-	(35,000)
Works Trailer Tri-axle	2023	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Works Trailer Car	2021	2-300-4602	-	-	-	-	-	-	-	6,000	-	-	6,000	-	-	-	(6,000)	-	(6,000)
Asphalt Paver	2005 Puckett	2-300-4602	-	-	200,000	-	-	-	-	-	-	-	200,000	-	-	-	(200,000)	-	(200,000)
Sidewalk Plow	2022 Trackless Series MT7	2-300-4602	-	-	-	-	-	-	-	-	175,000	-	175,000	-	-	-	(175,000)	-	(175,000)
Slide-In Water Tank	For Dump Trucks	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Forklift	2023	2-300-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sweeper	2018	2-300-4602	-	40,000	-	-	-	-	-	-	-	-	40,000	-	-	-	(40,000)	-	(40,000)
Shop Computer	Desktop/laptop	2-300-4602	1,500	-	-	-	1,500	-	-	-	1,500	-	4,500	-	-	-	(4,500)	-	(4,500)

Contributions to Capital Reserves
- Road Vehicle and Equipment

2-300-4503

350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,500,000	-	-	-	-	(3,500,000)	(3,500,000)
1,146,500	1,170,000	1,000,000	775,000	826,500	350,000	775,000	476,000	586,500	1,320,000	8,425,500	-	-	-	-	-	-	(4,925,500)	(3,500,000)	(8,425,500)

TOTAL ROAD VEHICLE AND EQUIPMENT

ROAD BUILDINGS

Operations Centre	Accessible Parking	2-390-4604	30,000	-	50,000	-	50,000	-	50,000	-	50,000	-	230,000	-	-	-	(230,000)	-	(230,000)
Debenture Payments - Operations Centre		2-300-4575	73,382	72,236	71,142	70,047	68,992	67,858	66,764	65,669	64,602	63,480	684,172	-	-	(410,503)	-	(273,669)	(684,172)
Contributions to Capital Reserves			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Road Buildings		2-390-4503	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	-	(100,000)	(100,000)

TOTAL ROAD BUILDINGS

113,382	82,236	131,142	80,047	128,992	77,858	126,764	75,669	124,602	73,480	1,014,172	-	-	(410,503)	(230,000)	(373,669)	(1,014,172)
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TOTAL TRANSPORTATION SERVICES

6,387,055	5,282,609	5,505,415	5,406,020	5,536,715	4,818,531	4,891,537	4,460,642	4,785,002	5,387,680	52,461,206	(7,430,156)	-	(410,503)	(24,391,494)	(20,229,053)	(52,461,206)
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**FINAL CAPITAL BUDGET
2024-2033 CAPITAL FORECAST
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CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING		
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033							TOTAL	FUNDING SOURCES
ENVIRONMENTAL SERVICES																		
DAMS																		
Repair and Reinforce Otterville Dam	2-754-4602	-	80,000	-	-	-	-	-	-	-	-	80,000	-	-	-	(80,000)	-	(80,000)
Engineers Review	2-754-4602	10,000	-	-	-	-	-	-	-	-	-	10,000	-	-	-	(10,000)	-	(10,000)
<i>Contributions to Capital Reserves - Municipal Buildings and Structures</i>	2-754-4503	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	-	(100,000)	(100,000)
TOTAL ENVIRONMENTAL SERVICES		20,000	90,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	190,000	-	-	-	(90,000)	(100,000)	(190,000)
HEALTH SERVICES																		
MEDICAL CENTRE																		
Computer Replacement Program	8-500-4602	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	45,000	-	-	-	(45,000)	-	(45,000)
Capital Building Repairs/Renovations/Upgrades	8-500-4601	-	40,000	-	40,000	-	40,000	-	40,000	-	40,000	200,000	-	-	-	(200,000)	-	(200,000)
<i>Contributions to Capital Reserves - Medical Centre</i>	8-500-4503	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000	-	-	-	-	(150,000)	(150,000)
TOTAL MEDICAL CENTRE		19,500	59,500	19,500	59,500	19,500	59,500	19,500	59,500	19,500	59,500	395,000	-	-	-	(245,000)	(150,000)	(395,000)
CEMETERIES																		
Roadway (New Otterville Cemetery)	2-765-4601	-	-	-	10,000	-	-	-	-	-	-	10,000	-	-	-	(10,000)	-	(10,000)
Gates / Pillar (New Otterville Cemetery)	2-765-4601	-	-	-	10,000	-	-	-	-	-	-	10,000	-	-	-	(10,000)	-	(10,000)
Columbarium	2-765-4601	-	-	-	-	-	-	50,000	-	-	-	50,000	-	-	-	(50,000)	-	(50,000)
Fencing - Various Cemeteries	2-765-4601	-	5,000	-	5,000	-	5,000	-	5,000	-	5,000	25,000	-	-	-	(25,000)	-	(25,000)
<i>Contributions to Capital Reserves - Cemeteries</i>	2-765-4503	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	(100,000)	-	(100,000)
TOTAL CEMETERIES		10,000	15,000	10,000	35,000	10,000	15,000	60,000	15,000	10,000	15,000	195,000	-	-	-	(195,000)	-	(195,000)
TOTAL HEALTH SERVICES		29,500	74,500	29,500	94,500	29,500	74,500	79,500	74,500	29,500	74,500	590,000	-	-	-	(440,000)	(150,000)	(590,000)



**FINAL CAPITAL BUDGET
2024-2033 CAPITAL FORECAST
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CAPITAL BUDGET	CAPITAL FORECAST										GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033							TOTAL
RECREATION & CULTURE																	
PARKS STRUCTURES																	
Oxford Centre Park	Playground Structure	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Oxford Centre Park	Paved Pathway/AODA	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Oxford Centre Park	Main Diamond - Fencing	2-711-4601	-	40,000	-	-	-	-	-	-	-	40,000	-	-	-	(40,000)	(40,000)
Oxford Centre Park	Main Diamond - Bleachers	2-711-4601	-	-	-	-	-	-	15,000	-	-	15,000	-	-	-	(15,000)	(15,000)
Oxford Centre Park	Main Diamond - Dug-Out	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Oxford Centre Park	Main Diamond - Lights	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Oxford Centre Park	Parks Signage	2-711-4601	3,500	-	-	-	-	-	-	-	-	3,500	-	-	-	(3,500)	(3,500)
Curries Park	Picnic Shelter	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park	Playground Structure	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park	Paved Pathway/AODA	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park	Main Diamond - Backstop	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park	Parks Signage	2-711-4601	-	3,500	-	-	-	-	-	-	-	3,500	-	-	-	(3,500)	(3,500)
Curries Park	Parking Lots/Laneways	2-711-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curries Park	AODA Picnic Tables	2-711-4601	-	-	-	3,500	-	-	-	-	-	3,500	-	-	-	(3,500)	(3,500)
Burgessville Ducky Dennis Park	Pavilion/Washrooms	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park	Storage Shed	2-718-4601	-	-	10,000	-	-	-	-	-	-	10,000	-	-	-	(10,000)	(10,000)
Burgessville Ducky Dennis Park	Playground Structure	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park	Paved Pathway/AODA	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park	Main Diamond - Fencing	2-718-4601	-	-	50,000	-	-	-	-	-	-	50,000	-	-	-	(50,000)	(50,000)
Burgessville Ducky Dennis Park	Main Diamond - Bleachers	2-718-4601	-	-	15,000	-	-	-	-	-	-	15,000	-	-	-	(15,000)	(15,000)
Burgessville Ducky Dennis Park	Main Diamond - Dug-Out	2-718-4601	-	-	-	-	8,000	-	-	-	-	8,000	-	-	-	(8,000)	(8,000)
Burgessville Ducky Dennis Park	Main Diamond - Lights	2-718-4601	-	-	-	-	-	-	-	30,000	-	30,000	-	-	-	(30,000)	(30,000)
Burgessville Ducky Dennis Park	2nd Diamond - Fencing	2-718-4601	-	-	-	50,000	-	-	-	-	-	50,000	-	-	-	(50,000)	(50,000)
Burgessville Ducky Dennis Park	2nd Diamond - Surface	2-718-4601	-	25,000	-	-	-	-	4,000	-	-	29,000	-	-	-	(29,000)	(29,000)
Burgessville Ducky Dennis Park	2nd Diamond - Bleachers	2-718-4601	-	-	-	-	-	-	-	5,000	-	5,000	-	-	-	(5,000)	(5,000)
Burgessville Ducky Dennis Park	Multi-Use Play Courts	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park	Parks Signage	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burgessville Ducky Dennis Park	Parking Lots/Laneways	2-718-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	Picnic Shelter	2-717-4601	-	-	75,000	-	-	-	-	-	-	75,000	-	-	-	(75,000)	(75,000)
Norwich Dillon Park	Storage Shed	2-717-4601	-	-	-	15,000	-	-	-	-	-	15,000	-	-	-	(15,000)	(15,000)
Norwich Dillon Park	Storage Container	2-717-4601	-	-	-	-	-	-	-	2,500	-	2,500	-	-	-	(2,500)	(2,500)
Norwich Dillon Park	Playground Structure	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	Paved Pathway/AODA	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	Main Diamond - Fencing	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	Main Diamond - Bleachers	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	Main Diamond - Dug-Out	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	Main Diamond - Lights	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	2nd Diamond - Fencing	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	2nd Diamond - Surface	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	2nd Diamond - Bleachers	2-717-4601	-	-	-	-	-	-	-	-	5,000	5,000	-	-	-	(5,000)	(5,000)
Norwich Dillon Park	Walking/Fitness Trails	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Dillon Park	AODA Picnic Tables	2-717-4601	-	-	-	-	3,500	-	-	-	-	3,500	-	-	-	(3,500)	(3,500)
Norwich Harold Bishop Park	Pavilion	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park	Playground Structure	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park	Paved Pathway/AODA	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park	Splash Pads	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park	Multi-Use Play Courts	2-717-4601	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norwich Harold Bishop Park	Parks Signage	2-717-4601	-	-	3,500	-	-	-	-	-	-	3,500	-	-	-	(3,500)	(3,500)
Norwich Harold Bishop Park	AODA Picnic Tables	2-717-4601	-	-	-	-	3,500	-	-	-	-	3,500	-	-	-	(3,500)	(3,500)
Norwich South-West Park	Fitness Equipment	2-717-4601	75,000	-	-	-	-	-	-	-	-	75,000	-	-	-	(75,000)	(75,000)



**FINAL CAPITAL BUDGET
2024-2033 CAPITAL FORECAST
(\$)**

RECREATION & CULTURE

PARKS VEHICLES AND EQUIPMENT

Parks

CAPITAL BUDGET	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	TOTAL	GRANTS/ DONATIONS	DEBENTURE FINANCING	DEVELOPMENT CHARGES	CAPITAL RESERVES	TAX LEVY	FUNDING
		CAPITAL FORECAST										FUNDING SOURCES					TOTAL
Pick-Up Truck	2022 Dodge 1500	2-711-4603	-	-	-	-	60,000	-	-	-	60,000	-	-	-	(60,000)	-	(60,000)
Pick-Up Truck	2020 Chevrolet 1500	2-711-4603	-	-	60,000	-	-	-	-	-	60,000	-	-	-	(60,000)	-	(60,000)
Trailer Enclosed	2019 Look Enclosed Trailer	2-711-4602	-	-	-	7,000	-	-	-	-	7,000	-	-	-	(7,000)	-	(7,000)
Trailer Tandem	2020 Miska Dump Trailer	2-711-4602	-	-	-	-	-	-	15,000	-	15,000	-	-	-	(15,000)	-	(15,000)
Tractor	2014 Kubota	2-711-4602	-	65,000	-	-	-	-	-	-	65,000	-	-	-	(65,000)	-	(65,000)
Aerator	2012	2-711-4602	-	-	-	-	-	-	15,000	-	15,000	-	-	-	(15,000)	-	(15,000)
Zero-Turn Mower	2012	2-711-4602	25,000	-	-	-	-	-	-	-	25,000	-	-	-	(25,000)	-	(25,000)
Zero-Turn Mower	2018 Kubota 60"	2-711-4602	-	-	-	-	-	25,000	-	-	25,000	-	-	-	(25,000)	-	(25,000)
Landscaper	2019	2-711-4602	-	-	-	-	-	-	7,000	-	7,000	-	-	-	(7,000)	-	(7,000)
Diamond Groomer	2010	2-711-4602	-	-	-	-	10,000	-	-	-	10,000	-	-	-	(10,000)	-	(10,000)

Arena NCC

Ice Resurfacer	2018 Zamboni M446	2-722-4602	-	-	150,000	-	-	-	-	-	150,000	-	-	-	(150,000)	-	(150,000)
Scissor Lift	2003	2-722-4602	-	25,000	-	-	-	-	-	-	25,000	-	-	-	(25,000)	-	(25,000)
Floor Scrubber Large	2022	2-722-4602	-	-	-	-	-	-	10,000	-	10,000	-	-	-	(10,000)	-	(10,000)
Floor Scrubber Mini	2021	2-722-4602	-	-	-	-	-	5,000	-	-	5,000	-	-	-	(5,000)	-	(5,000)
Dishwasher	1998	2-722-4602	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Admin Staff Computers	Desktops	2-722-4602	2,000	-	2,000	-	2,000	-	2,000	-	10,000	-	-	-	(10,000)	-	(10,000)

Contributions to Capital Reserves

- Vehicles and Equipment	2-711-4503	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	-	-	-	-	(250,000)	(250,000)
- Arena	2-720-4503	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	-	-	-	-	(250,000)	(250,000)

TOTAL PARKS VEHICLES AND EQUIPMENT

77,000	75,000	117,000	260,000	52,000	117,000	87,000	62,000	92,000	50,000	989,000	-	-	-	(489,000)	(500,000)	(989,000)
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PARKS AND RECREATION BUILDINGS

General Capital	2-720-4601	-	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	360,000	-	-	-	(360,000)	-	(360,000)
NCC Tables and Chairs	2-722-4602	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	80,000	-	-	-	(80,000)	-	(80,000)
Refrigerator Room	2-720-4601	-	-	-	-	-	700,000	-	-	-	700,000	-	-	-	(700,000)	-	(700,000)
Arena - PA System	2-720-4601	-	-	25,000	-	-	-	-	-	-	25,000	-	-	-	(25,000)	-	(25,000)
Arena - Dehumidification System	2-720-4601	80,000	120,000	-	-	-	-	-	-	-	200,000	-	-	-	(200,000)	-	(200,000)
Arena - LED Light Conversion	2-720-4601	20,000	-	-	-	-	-	-	-	-	20,000	-	-	-	(20,000)	-	(20,000)
Arena - 7th Dressing Room	2-720-4601	20,000	-	-	-	-	-	-	-	-	20,000	-	-	-	(20,000)	-	(20,000)
Library - Parking Lot Rehabilitation	2-753-4601	-	-	-	15,000	-	-	-	-	-	15,000	-	-	-	(15,000)	-	(15,000)

Debenture Payments

- Norwich Community Centre	2-720-4575	154,982	148,309	71,673	-	-	-	-	-	-	374,964	-	-	(60,000)	-	(314,964)	(374,964)
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Contributions to Capital Reserves

- Buildings	2-711-4503	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	-	-	-	-	(1,000,000)	(1,000,000)
- Library	2-753-4503	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	-	-	-	-	(100,000)	(100,000)
- Arena Building	2-720-4503	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	650,000	-	-	-	(650,000)	-	(650,000)

TOTAL PARKS AND RECREATION BUILDINGS

457,982	491,309	319,673	238,000	223,000	223,000	923,000	223,000	223,000	223,000	223,000	3,544,964	-	-	(60,000)	(1,420,000)	(2,064,964)	(3,544,964)
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TOTAL RECREATION & CULTURE

738,482	948,309	828,673	811,500	473,500	571,500	1,405,000	687,500	5,526,500	535,500	12,526,464	-	(2,000,000)	(60,000)	(6,201,500)	(4,264,964)	(12,526,464)
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OVERALL TOTAL

8,520,241	8,383,486	8,422,248	8,332,473	7,279,992	7,401,952	7,704,283	7,990,950	11,546,623	7,433,862	82,996,110	(7,430,156)	(2,000,000)	(1,207,129)	(37,421,994)	(34,936,831)	(82,996,110)
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2024 RESERVE 10 YEAR FORECAST

November 30, 2023



**CAPITAL BUDGET
2024-2033 CAPITAL RESERVE FORECAST
(\$)**

		CAPITAL RESERVE	CAPITAL RESERVE FORECAST											
			2024	2025	2026	2027	2028	2029	2030	2031	2032	2033		
OVERALL SUMMARY														
Capital Replacement Reserves	Ending Balance													
	General Government	310,509	227,834	269,409	268,234	311,559	297,134	339,959	330,034	382,859	335,684			
	Protection Services	943,818	596,318	219,718	(80,182)	351,418	104,718	397,518	100,918	502,218	770,818			
	Transportation Services	396,257	(82,450)	(857,957)	(1,168,464)	(1,958,321)	(2,023,628)	(2,162,835)	(1,803,842)	(1,818,149)	(2,498,256)			
	Health Services	260,883	236,383	256,883	212,383	232,883	208,383	178,883	154,383	174,883	150,383			
	Recreation and Culture	921,711	924,711	972,711	961,211	1,287,711	1,516,211	911,211	1,023,711	(402,789)	(138,289)			
		2,833,178	1,902,796	860,764	193,182	225,250	102,818	(335,264)	(194,796)	(1,160,978)	(1,379,660)			
Capital Replacement Reserves														
	Contributions													
	General Government	62,825	62,825	62,825	62,825	62,825	62,825	62,825	62,825	62,825	62,825			
	Protection Services	528,000	528,000	528,000	528,000	528,000	528,000	528,000	528,000	528,000	528,000			
	Transportation Services	1,995,000	1,945,000	1,945,000	1,945,000	1,945,000	1,945,000	1,945,000	1,945,000	1,945,000	1,945,000			
	Health Services	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000			
	Recreation and Culture	350,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000			
		2,960,825	2,960,825	2,960,825	2,960,825	2,960,825	2,960,825	2,960,825	2,960,825	2,960,825	2,960,825			



**CAPITAL BUDGET
2024-2033 CAPITAL RESERVE FORECAST
(\$)**

CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
GENERAL GOVERNMENT										
Administrative Equipment										
Balance - Beginning of Year	24,944	36,694	38,194	33,944	36,944	34,444	27,194	24,194	18,444	25,444
Reserve Contributions	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000
Transfer to Capital Projects	(5,250)	(15,500)	(21,250)	(14,000)	(19,500)	(24,250)	(20,000)	(22,750)	(10,000)	(10,000)
Balance - End of Year	36,694	38,194	33,944	36,944	34,444	27,194	24,194	18,444	25,444	32,444
Municipal Buildings										
Balance - Beginning of Year	285,991	273,816	189,641	235,466	231,291	277,116	269,941	315,766	311,591	357,416
Reserve Contributions	45,825	45,825	45,825	45,825	45,825	45,825	45,825	45,825	45,825	45,825
Transfer to Capital Projects	(58,000)	(130,000)	-	(50,000)	-	(53,000)	-	(50,000)	-	(100,000)
Balance - End of Year	273,816	189,641	235,466	231,291	277,116	269,941	315,766	311,591	357,416	303,241



CAPITAL BUDGET
2024-2033 CAPITAL RESERVE FORECAST
(\$)

CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Financial Software										
PROTECTION SERVICES										
Fire Buildings										
Balance - Beginning of Year	71,754	72,754	72,754	72,754	72,754	72,754	72,754	72,754	72,754	72,754
Reserve Contributions	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
- Tax Rate Stabilization (Contingency)	(24,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Balance - End of Year	72,754	72,754	72,754	72,754	72,754	72,754	72,754	72,754	72,754	72,754
Fire Equipment										
Balance - Beginning of Year	64,962	48,462	35,462	53,362	42,962	54,062	36,862	(30,838)	7,062	(12,138)
Reserve Contributions	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Transfer to Capital Projects	(96,500)	(93,000)	(62,100)	(90,400)	(68,900)	(97,200)	(147,700)	(42,100)	(99,200)	(171,900)
Balance - End of Year	48,462	35,462	53,362	42,962	54,062	36,862	(30,838)	7,062	(12,138)	(104,038)
Fire Vehicles										
Balance - Beginning of Year	368,715	768,715	413,715	58,715	(251,285)	148,715	(101,285)	298,715	(56,285)	343,715
Reserve Contributions	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Transfer to Capital Projects	-	(755,000)	(755,000)	(710,000)	-	(650,000)	-	(755,000)	-	-
Balance - End of Year	768,715	413,715	58,715	(251,285)	148,715	(101,285)	298,715	(56,285)	343,715	743,715



**CAPITAL BUDGET
2024-2033 CAPITAL RESERVE FORECAST
(\$)**

CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
PROTECTION SERVICES										
Building - Equipment and Services										
Balance - Beginning of Year	24,830	27,830	28,330	28,830	29,330	29,830	30,330	30,830	31,330	31,830
Reserve Contributions	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Transfer to Capital Projects	-	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Balance - End of Year	27,830	28,330	28,830	29,330	29,830	30,330	30,830	31,330	31,830	32,330
Building - Vehicles										
Balance - Beginning of Year	6,057	26,057	46,057	6,057	26,057	46,057	66,057	26,057	46,057	66,057
Reserve Contributions	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Transfer to Capital Projects	-	-	(60,000)	-	-	-	(60,000)	-	-	(60,000)
Balance - End of Year	26,057	46,057	6,057	26,057	46,057	66,057	26,057	46,057	66,057	26,057



**CAPITAL BUDGET
2024-2033 CAPITAL RESERVE FORECAST
(\$)**

CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
TRANSPORTATION SERVICES										
Road Construction										
Balance - Beginning of Year	417,290	(42,417)	(50,624)	(275,131)	(472,638)	(912,495)	(1,167,802)	(1,492,009)	(1,647,016)	(2,022,823)
Reserve Contributions	536,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000
Transfer to Capital Projects	(995,707)	(658,207)	(874,507)	(847,507)	(1,089,857)	(905,307)	(974,207)	(805,007)	(1,025,807)	(1,000,107)
Balance - End of Year	(42,417)	(50,624)	(275,131)	(472,638)	(912,495)	(1,167,802)	(1,492,009)	(1,647,016)	(2,022,823)	(2,372,930)
Bridges and Culverts										
Balance - Beginning of Year	436,777	(139,723)	(50,223)	(271,223)	(327,223)	(518,223)	(698,223)	(408,223)	(138,223)	151,777
Reserve Contributions	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000
Transfer to Capital Projects	(901,500)	(235,500)	(546,000)	(381,000)	(516,000)	(505,000)	(35,000)	(55,000)	(35,000)	(55,000)
Balance - End of Year	(139,723)	(50,223)	(271,223)	(327,223)	(518,223)	(698,223)	(408,223)	(138,223)	151,777	421,777
Sidewalks										
Balance - Beginning of Year	272,337	272,337	212,337	212,337	212,337	212,337	212,337	212,337	212,337	212,337
Reserve Contributions	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Transfer to Capital Projects	(100,000)	(160,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Balance - End of Year	272,337	212,337	212,337	212,337	212,337	212,337	212,337	212,337	212,337	212,337
Gravel Road Conversion										
Balance - Beginning of Year	-	-	-	-	-	-	-	-	-	-
Reserve Contributions	664,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Transfer to Capital Projects	(664,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Balance - End of Year	-	-	-	-	-	-	-	-	-	-



**CAPITAL BUDGET
2024-2033 CAPITAL RESERVE FORECAST
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CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
TRANSPORTATION SERVICES										
Road Equipment										
Balance - Beginning of Year	144,184	197,684	(272,316)	(572,316)	(647,316)	(773,816)	(423,816)	(498,816)	(274,816)	(161,316)
Reserve Contributions	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Transfer to Capital Projects	(296,500)	(820,000)	(650,000)	(425,000)	(476,500)	-	(425,000)	(126,000)	(236,500)	(970,000)
Balance - End of Year	197,684	(272,316)	(572,316)	(647,316)	(773,816)	(423,816)	(498,816)	(274,816)	(161,316)	(781,316)
Road Buildings										
Balance - Beginning of Year	123,376	103,376	113,376	73,376	83,376	43,376	53,376	13,376	23,376	(16,624)
Reserve Contributions	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Transfer to Capital Projects	(30,000)	-	(50,000)	-	(50,000)	-	(50,000)	-	(50,000)	-
Balance - End of Year	103,376	113,376	73,376	83,376	43,376	53,376	13,376	23,376	(16,624)	(6,624)
Streetlights										
Balance - Beginning of Year	16,847	21,847	21,847	26,847	26,847	31,847	31,847	36,847	36,847	41,847
Reserve Contributions	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Transfer to Capital Projects	-	(5,000)	-	(5,000)	-	(5,000)	-	(5,000)	-	(5,000)
Balance - End of Year	21,847	21,847	26,847	26,847	31,847	31,847	36,847	36,847	41,847	41,847
Parking Lots										
Balance - Beginning of Year	15,000	5,000	(35,000)	(25,000)	(17,000)	(9,500)	500	10,500	20,500	18,500
Reserve Contributions	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Transfer to Capital Projects	(20,000)	(50,000)	-	(2,000)	(2,500)	-	-	-	(12,000)	-
Balance - End of Year	5,000	(35,000)	(25,000)	(17,000)	(9,500)	500	10,500	20,500	18,500	28,500



**CAPITAL BUDGET
2024-2033 CAPITAL RESERVE FORECAST
(\$)**

CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
HEALTH SERVICES										
Medical Centre										
Balance - Beginning of Year	175,383	185,883	156,383	166,883	137,383	147,883	118,383	128,883	99,383	109,883
Reserve Contributions	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Transfer to Capital Projects	(4,500)	(44,500)	(4,500)	(44,500)	(4,500)	(44,500)	(4,500)	(44,500)	(4,500)	(44,500)
Balance - End of Year	185,883	156,383	166,883	137,383	147,883	118,383	128,883	99,383	109,883	80,383
Cemetery										
Balance - Beginning of Year	65,000	75,000	80,000	90,000	75,000	85,000	90,000	50,000	55,000	65,000
Reserve Contributions	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Transfer to Capital Projects	-	(5,000)	-	(25,000)	-	(5,000)	(50,000)	(5,000)	-	(5,000)
Balance - End of Year	75,000	80,000	90,000	75,000	85,000	90,000	50,000	55,000	65,000	70,000



**CAPITAL BUDGET
2024-2033 CAPITAL RESERVE FORECAST
(\$)**

CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
RECREATION AND CULTURE										
Otterville Pool										
Balance - Beginning of Year	163,241	188,241	213,241	238,241	263,241	288,241	313,241	138,241	163,241	(11,759)
Reserve Contributions	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Transfer to Capital Projects	-	-	-	-	-	-	(200,000)	-	(200,000)	-
Balance - End of Year	188,241	213,241	238,241	263,241	288,241	313,241	138,241	163,241	(11,759)	13,241
Park Structures										
Balance - Beginning of Year	111,730	133,230	79,230	17,230	28,730	155,230	248,730	378,730	301,230	(1,085,270)
Reserve Contributions	100,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Transfer to Capital Projects	(78,500)	(204,000)	(212,000)	(138,500)	(23,500)	(56,500)	(20,000)	(227,500)	(1,536,500)	(87,500)
Balance - End of Year	133,230	79,230	17,230	28,730	155,230	248,730	378,730	301,230	(1,085,270)	(1,022,770)
Park Vehicles and Equipment										
Balance - Beginning of Year	62,664	62,664	87,664	47,664	12,664	37,664	(4,336)	(14,336)	3,664	(1,336)
Reserve Contributions	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Transfer to Capital Projects	(25,000)	-	(65,000)	(60,000)	-	(67,000)	(35,000)	(7,000)	(30,000)	-
Balance - End of Year	62,664	87,664	47,664	12,664	37,664	(4,336)	(14,336)	3,664	(1,336)	23,664
Arena Equipment										
Balance - Beginning of Year	49,017	72,017	72,017	95,017	(29,983)	(6,983)	18,017	41,017	61,017	74,017
Reserve Contributions	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Transfer to Capital Projects	(2,000)	(25,000)	(2,000)	(150,000)	(2,000)	-	(2,000)	(5,000)	(12,000)	-
Balance - End of Year	72,017	72,017	95,017	(29,983)	(6,983)	18,017	41,017	61,017	74,017	99,017



**CAPITAL BUDGET
2024-2033 CAPITAL RESERVE FORECAST
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CAPITAL RESERVE	CAPITAL RESERVE FORECAST									
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
RECREATION AND CULTURE										
Arena										
Balance - Beginning of Year	165,366	150,366	95,366	160,366	225,366	290,366	355,366	420,366	485,366	550,366
Reserve Contributions	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Transfer to Capital Projects	(80,000)	(120,000)	-	-	-	-	-	-	-	-
Balance - End of Year	150,366	95,366	160,366	225,366	290,366	355,366	420,366	485,366	550,366	615,366
Parks and Recreation Buildings										
Balance - Beginning of Year	223,804	275,804	327,804	354,804	391,804	443,804	495,804	(152,196)	(100,196)	(48,196)
Reserve Contributions	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Transfer to Capital Projects	(48,000)	(48,000)	(73,000)	(63,000)	(48,000)	(48,000)	(748,000)	(48,000)	(48,000)	(48,000)
Balance - End of Year	275,804	327,804	354,804	391,804	443,804	495,804	(152,196)	(100,196)	(48,196)	3,804
Library										
Balance - Beginning of Year	29,389	39,389	49,389	59,389	69,389	79,389	89,389	99,389	109,389	119,389
Reserve Contributions	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Transfer to Capital Projects	-	-	-	-	-	-	-	-	-	-
Balance - End of Year	39,389	49,389	59,389	69,389	79,389	89,389	99,389	109,389	119,389	129,389